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**CDS**

(b)(3):10 USC 424,(b)(3):50 USC 3024(i)

**HEADER**

R 152001Z OCT 91

FM JOINT STAFF WASHINGTON DC

INFO RUENAAA/CNO WASHINGTON DC

RUEAHQA/CSAF WASHINGTON DC

RUEACMC/CMC WASHINGTON DC

(b)(3):50 USC 3024(i)

RHLBAAA/USCINCSO QUARRY HEIGHTS PM

(b)(3):50 USC 3024(i)

RUEHC /SECSTATE WASHINGTON DC

RUEAIIA/CIA WASHINGTON DC

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RUEALGX/SAFE

R 151925Z OCT 91

(b)(3):10 USC 424

TO RUEKJCS/DIA WASHDC

RHLBAAA/USCINCSO QUARRY HEIGHTS PM (b)(3):50 USC 3024(i)

INFO RUEKJCS/DIA WASHDC (b)(3):10 USC 424

RUEADWD/DA WASHDC

BT

**CONTROLS**

~~CONFIDENTIAL~~ SECTION 01 OF 02

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/\*\*\*\*\* THIS IS A COMBINED MESSAGE \*\*\*\*\*/

**BODY**

COUNTRY: (U) ARGENTINA (AR).

SUBJ: (b)(3):10 USC 424 ARGARM MODERNIZATION BRIEFING  
PRESENTED TO GENERAL DENNIS J. REIMER, VICE CHIEF OF  
STAFF, USA ARMY (U)

WARNING: (U) THIS IS AN INFORMATION REPORT, NOT  
FINALLY EVALUATED INTELLIGENCE. REPORT ~~CLASSIFIED~~

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- DEPARTMENT OF DEFENSE

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DOI : (U) 911007

(b)(3):10 USC 424

SUMMARY: ~~(C)~~ REPORT FORWARDS BRIEFING BOOKLET TITLED "THE MODERNIZATION" USED BY THE ARGARM TO BRIEF THE VICE CHIEF OF STAFF, USA ON 911007. ENCLOSURE.

TEXT: 1. ~~(U)~~ THIS REPORT FORWARDS THE BRIEFING BOOKLET TITLED "MODERNIZATION" USED BY THE ARGARM TO BRIEF THE VICE CHIEF OF STAFF UNITED STATES ARMY GENERAL DENNIS J. ((REIMER)) ON 911007. THE BRIEFING WAS HEADED BY ARGARM VICE CHIEF OF STAFF GENERAL MARTIN ((BALZA)).

2. ~~(S)~~ OTHER KEY ARGARM STAFF OFFICERS THAT PARTICIPATED IN THE DISCUSSIONS WERE -- BG HECTOR LUBIN ((ARIAS)), DIRECTOR, ARGARM GENEVAL STAFF; BG DAVID UBALDO ((COMINI)), DIRECTOR DOCTRINE; BG CARLOS RICARDO ((SCHILLING)), G-2, ARGARM GENERAL STAFF; BG ANIBAL ULISES ((LAINO)), DIRECTOR INSTITUTIONAL AFFAIRS; BG CARLOS ALBERTO ((QUEVEDO)), DIRECTOR INSTITUTE OF HIGHER LEARNING; BG DAVID RUIZ ( PALACIOS)) DIRECTOR ARGENTINE MILITARY ACADEMY; AND COL RICARDO BRINZONI, FORCE STRUCTURE PLANNING.

3. ~~(S)~~ THE BRIEFING WAS DIVIDED IN FIVE SECTIONS AS FOLLOWS --

- INTRODUCTION - DESCRIBED THE TWO STAGES OF THE ARGARM MODERNIZATION PROCESS; FORCE RESTRUCTURING AND EQUIPMENT MODERNIZATION.

- THE MODERNIZATION PROCESS - EXPLAINED THE METHODOLOGY USED TO DEVELOP THE PROSPECTIVE SCENARIO, ESTABLISHING THE FUTURE MISSIONS FOR THE ARGARM, AND EVALUATION OF THE MODEL CALLED THE VERIFICATION PHASE AND THE FINAL PHASE THE APPROVAL PLAN.

- THE CONCEPT DEVELOPMENT - DEFINED THE NEEDS OF THE ARGARM AND THE NEW OPERATIONAL ARGARM ORGANIZATION.

- CORRECTION OF DEFICIENCIES - IDENTIFIED EXISTING DEFICIENCIES IN THE AREAS OF PERSONNEL, OPERATIONS, EDUCATION, LOGISTICS AND FINANCE AND PROVIDED GENERALIZED SOLUTIONS TO CORRECT THE PROBLEM.

- CLOSING REMARKS - ESTABLISHED THE RATIONALE FOR THE RESTRUCTURING SO AS TO PROVIDE A MORE EFFICIENT SERVICE

TO THE NATION.

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THE BRIEFING

LASTED APPROXIMATELY 60 MINUTES AND WAS EXTREMELY OPEN AND FRANK AS WERE THE DISCUSSIONS THAT FOLLOWED IT. GEN BALZA ADMITTED THAT PAST MILITARY DICTATORSHIPS WERE A DEFINITE MISTAKE AND NOW THE LESSONS LEARNED SHOULD BE APPLIED TO PRODUCE A BETTER ARGARM.

2. (S) ALTHOUGH THE RESTRUCTURING PLAN TAKES INTO ACCOUNT THE ACCOMPLISHING OF EACH PHASE UNDER CONDITIONS OF FINANCIAL HARDSHIP, THE ECONOMIC REALITY (MORE SEVERE THAN THE PROJECTED ONE) IS MAKING IT VERY HARD FOR THE ARGARM TO PUT THEIR PLAN INTO ACTION.

3. (S) THE SUCCESS OF THIS PLAN WILL SHAPE THE FUTURE ARGARM. IF SUCCESSFUL ARGENTINA MAY HAVE A PROFESSIONAL ARMY TO MEET TOMORROW'S CHALLENGES, IF IT FAILS, THE PRESENT UNSTABLE SITUATION WILL CONTINUE AND MAY SERIOUSLY AFFECT THE FUTURE ARGARM AS CAPABLE OFFICERS MAY BECOME DESILLUSIONED AND LEAVE THE SERVICE.

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